Abstract

Physical development of public spaces was one of the priority programs during the Molen-Sopian administration as Mayor and Deputy Mayor of Pangkalpinang for the period 2018-2023. The availability of public space in urban areas refers to the provisions for the distribution of the proportion of Green Open Space (RTH), namely 20% Public Green Open Space (RTH) and 10% Private Green Open Space (RTH). The City Government of Pangkalpinang is faced with the dynamics of urban politics which are colored by pros and cons issues related to the development of public spaces in Pangkalpinang City. This study aims to determine the role of the Pangkalpinang City government in striving for the arrangement and management of public space in the Pangkalpinang City area as well as exploring the factors that influence the implementation process. The research method used is descriptive qualitative. The results of this study indicate that the availability of public space in the form of Green Open Space (RTH) in Pangkalpinang City has not reached the minimum target required in accordance with the Regional Spatial Plan (RTRW), which is 20% of the city area. The role of the Pangkalpinang City government in striving for the arrangement and management of public spaces in Pangkalpinang City includes regulators, facilitators, executors and dynamists. In the process of structuring and managing this public space, there are also three factors that influence, namely political will, the role of third parties, and budget availability.

Keywords: Public space, City of Pangkalpinang, Arrangement and Management

INTRODUCTION

Globally, diverse groups of people, alone or with entire families, move to cities which are seen as centres of opportunities in terms of employment, social mobility, or a refuge from distress and violence (Joshi, Bailey, & Datta, 2021). Urban areas in the development structure of an area have a very dominant role in people's lives (Baja, 2012). The role of urban areas as the heart of the national economy refers to a series of developments to meet the needs of the community so that an arrangement and management process for the use of space in urban areas is needed (Akbar, Alam, & Rusli, 2012). The development that occurs in each urban area cannot be separated from the role of the city government as a public service provider for the community (Rangga, 2017). The efforts of the City government in the design of urban area management and management are based on statutory provisions following the needs of each region.
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The provision of various public and social facilities from a city center needs to be equipped that can serve all the needs of the community covering all parts of the city (Jamaludin, 2015). An urban area that is identical to the center of all types of city service activities requires each city to have adequate capacity and is driven by the desire to build an image of the city area (Pawitro, 2013). The formation of the image of an area in an urban area can be started by handling physical aspects such as infrastructure and improving the aesthetics of the visual quality of the city in the form of providing public space for the community (Soleman Raubaba, 2014).

The election of the pair H. Maulan Aklil and Muhammad Sopian as the Mayor and Deputy Mayor of Pangkalpinang for the 2018-2023 period also brought hope to the community that the presence of a leader who can carry pro-public ideas or known as figure-based populism (Paskarina, 1919). The couple, who is familiarly called Molen-Sopian, has taken a realistic approach to the people of Pangkalpinang City by carrying out physical construction of public spaces as an effort to improve the image of their government in the eyes of the community (Sururi, 2015). The process of structuring the urban area in the City of Pangkalpinang is based on Regional Regulation No. 1 of 2012 concerning the Spatial Plan for the City of Pangkalpinang for 2011-2030.

This basic plan related to spatial planning was then formed to adjust to the development of existing global issues and to achieve certain goals based on the process of compiling, implementing, and good supervision by the city government (Pratama, Wirawan, Maria, Santoso, & Bidari, 2015). In this case, the Pangkalpinang City government has implemented the construction of parks as part of the Green Open Space (RTH) which is used by the community as a means to gather, carry out recreational activities or other activities (Imansari & Khadiyanta, 2015). In addition to the construction of parks as an embodiment of Green Open Space (RTH), there are also Green Non-Open Space (RTNH) used by the community, such as sidewalks or pedestrians.

The determination of plans related to parking management and development as a physical manifestation of public space is carried out in stages by involving the participation of the community and the business world as regulated in the Pangkalpinang City Spatial Plan 2011-2030 (Henryk, 2013). The Pangkalpinang City government is trying to focus on fulfilling the elements of the availability of public space by adjusting to the level of community needs and interests (Liem & Lake, 2018). The city of Pangkalpinang, which is now known as the “City with a Thousand Smiles” with the concept of structuring public spaces that is physically dominant, makes the SMILE government regime (Prosperous, Comfortable, Superior, and Prosperous) look attractive in terms of the use of populism in the context of urban politics.

Under the leadership of Molen-Sopian as the Mayor and Deputy Mayor of Pangkalpinang for the 2018-2023 period, the City of Pangkalpinang is faced with urban political dynamics colored by issues of pros and cons from the community or other parties related to the development of public spaces in Pangkalpinang City. The development of public spaces is marked by the rampant development of parks, sidewalks, or pedestrians in the Pangkalpinang City area make the community as users also get a certain impact which will later affect the determination of the success of developing these public spaces by the Pangkalpinang City government.

Based on Law Number 26 of 2017 concerning Spatial Planning, urban spatial planning must contain plans for the provision and utilization of green open space, and the minimum area...
should not exceed 30% of the total urban area. The proportion of green open space (RTH) in urban areas itself includes 20% public green open space (RTH) and 10% private green open space (RTH). By referring to the distribution ratio related to the provision and utilization of green open space, the City Government of Pangkalpinang is certain it is necessary to seek the availability of special land for the development of the shape of the Pangcapinan City community itself.

The concept of structuring and managing public spaces in terms of park development infrastructure in the City of Pangkalpinang has often been in the spotlight and has attracted attention from the public because it is considered to have given Pangkalpinang City a new color as a "City of Thousands of Smiles". One of the many parks as the embodiment of physical public spaces in the Pangkalpinang City area, Dealova Park, which is located in the Tampuk Pinang Pura area, Jalan Jembatan 12, is a city park with a populist approach concept pursued by the Pangkalpinang City government in the Molen-Sopian couple government regime.

The Pangkalpinang City Government, which has been aggressively making physical improvements to the condition of Pangkalpinang City through the development of public spaces, has certainly generated a lot of reactions, especially from the community as users. There are indications of the rejection that has occurred in the development of these public spaces, then more or less has an influence on the Pangkalpinang City government in carrying out the park arrangement and management process as part of the physical manifestation of public spaces. Indirect input and criticism of the idea of having a city then encourage the Pangkalpinang City government to seek its role in regulating and implementing every policy related to the arrangement and management of public space.

Based on the elements that regulate green open space as part of the public space to fulfill the needs of public space proportionally, this study aims to explore the role of the South City Government of Jalan Poingar in fighting for public space, building and managing public places in urban areas. In addition, although some many pros and cons are obtained from the community or other aspects, this is related to the ongoing structure and process of managing public spaces. This research will also explore the factors that influence the structure and management of public space processes in Pangkalpinang City.

**RESEARCH METHOD**

This research uses descriptive qualitative research methods. Political behavior and attitudes in qualitative research analysis provide opportunities for researchers to see a larger variety of expressions and explanations to answer any existing problems (Harrison, 2016) The use of qualitative research methods in this study also provides an opportunity to explore each of the respondents' beliefs and attitudes help researchers find understanding based on the formulation of the problem raised. So that based on the openness of sources and the value of each of the findings later, qualitative research would be relevant to describe various aspects regarding the elements of structuring and managing public spaces in Pangkalpinang City.

The technique of determining informants used in this study is purposive sampling technique where the researcher first determines certain criteria related to the information needs needed (Afrizal, 2014). In this case, information providers who meet certain requirements must also be able to provide information in accordance with the research objectives. The criteria for providing information for this study include: Bangka Pingnam City Government (namely the Bangka Pingnam Housing and Settlement Service), Bangka Pingnam City Creative Team.
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(namely the creativity of the Mayor of Bangka Pingnam) Team Coordinator) and Bangkapinan City Community (as users of city park facilities) as part of the public space in the Bangkapinan City area.

Sources of data in this study were obtained through interviews and observations or direct observations made at the research location in Bangkapina City. While the data types used in this study include raw data and auxiliary data. The types of primary data in this study were obtained based on data sources consisting of in-depth interviews using unstructured interview techniques. Apart from the results of interviews, other types of primary data were also obtained through the results of non-participant observation and documentation as one of the physical evidence in this study. While the type of secondary data in this study comes from document archives, thesis results of previous research, reference books, research journals, and internet sources therein.

Based on the findings from the data that had been previously collected, the researcher then processed the data set and analyzed it further using three stages of qualitative research data analysis according to Miles and Huberman. First, data codification, namely the process of sorting data which is then entered into certain main parts of the study. Second, the presentation of data that allows researchers to provide data displays based on the results of interviews, observations, or previous documentation. Third, drawing conclusions or verification as a form of interpretation of findings when carrying out data collection techniques that are able to solve the formulation of research problems regarding the role of the Pangkalpinang City government and what factors influence the effort to organize and manage public spaces in the Pangkalpinang City area.

RESULT AND DISCUSSION

A. The Role of the City Government of Pangkalpinang in the Arrangement and Management of Public Spaces in the City of Pangkalpinang

1. Pangkalpinang City Government as Regulator

The Pangkalpinang City Government as the regulator provides a basic reference by issuing a policy that regulates all provisions related to the arrangement and management of public spaces in the Pangkalpinang City area. The city of Pangkalpinang as the “City of a Thousand Smiles” under the leadership of Molen-Sopian as the Mayor and Deputy Mayor of Pangkalpinang for the 2018-2023 period is like entering a new change where the development of physical public spaces is a stark contrast to the image of the new city area. Based on the Regional Medium Term Development Plan (RPJMD) Pangkalpinang City which is a regional development planning document for a five-year period, the regional development priorities of Pangkalpinang City are then divided into seven development priority programs.

Referring to the provisions that require the development of a Public Green Open Space (RTH) of 20% of the city's area, then based on the overall total of the park and green lane data above, it shows that the physical development of public spaces by the Pangkalpinang City government is still lacking. Although the development of public infrastructure and optimization of regional spatial planning are set to be priority programs in the Regional Medium-Term Plan (RPJMD), the Pangkalpinang City government through various innovations offered regarding the idea and concept of garden planning has received harsh criticism from several groups, especially from the provincial government. In this case, the role of the Pangkalpinang City government as a regulator is considered not to have achieved the maximum target.

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The role of the Pangkalpinang City government in the effort to organize and manage public spaces can indeed be seen clearly from the incessant development of public facilities and infrastructure such as parks and sidewalks. However, on the other hand, the role of the Pangkalpinang City government in the planning and utilization of the budget for the development is also felt to be insufficient, especially if it is also linked to long-term utilization by the community. So that the Pangkalpinang City government in this case only seems to focus on achieving the target of development projects which actually have not met the minimum standard, namely 20% availability of Public Green Open Space (RTH) based on the area of the city.

2. Pangkalpinang City Government as Facilitator

The role of the Pangkalpinang City government as a facilitator with regard to the process of structuring and managing public spaces in the Pangkalpinang City area is to facilitate private parties in the construction of public facilities and infrastructure so that they can be enjoyed by the wider community. The Pangkalpinang City Government in this case plays a role in creating a conducive situation for the implementation of the development of public spaces by bridging the interests of several private parties as an effort to optimize regional development for the Pangkalpinang City area. In line with the provisions in the Pangkalpinang City Spatial Plan 2011-2030 regarding the management and development of public spaces carried out in stages by involving the participation of the community and the business world.

Therefore, the Pangkalpinang City government which acts as a facilitator in this case needs to prepare several strategic steps to bridge the interests of investors with the community so that neither party feels disadvantaged. The government of Pangkalpinang City as a facilitator is not only required to increase partnership activities with investors in order to advance the economy of Pangkalpinang City, but it also needs to be emphasized that the granting of these permits must adjust to the consideration of small traders from the local community. Responding to these demands, the Pangkalpinang City government was later found to have established a policy that limits the existence of 10 mini-market outlets such as Indomaret and Alfamart as of 2020.

3. Pangkalpinang City Government as the executor

The role of the Pangkalpinang City government as executor is to carry out or implement development, in this case regarding the arrangement and management of public spaces in the City of Pangkalpinang. Based on the distribution, the implementation of physical development of public spaces in the City of Pangkalpinang consists of Green Open Space (RTH) and Non-Green Open Space (RTNH) which are generally used by all levels of society. The role of the Pangkalpinang City government as executor in this case is taken over by the Pangkalpinang City Housing and Settlement Area (Perkim) Office which is tasked with carrying out the construction of parks as part of the public space with the category of Green Open Space (RTH) in the Pangkalpinang City area. One of the many innovations in park development by the Pangkalpinang City Perkim Agency which is busy being visited by the community is Dealova Park.

The role of the Pangkalpinang City Perkim Agency as executor in carrying out the development of Dealova Park, among others, includes involvement with several companies through collaborative efforts to support the arrangement and management of public spaces in the Pangkalpinang City area. This coordination effort by involving several companies is one of the steps taken by the Pangkalpinang City Perkim Service regarding the limited amount of
the Pangkalpinang City Regional Budget (APBD). In this case, the involvement of several companies was then used as best as possible by the Pangkalpinang City Perkim Agency to obtain additional support from these companies' CSR funds.

4. The City Government of Pangkalpinang as the dynamist

The vitality of the Bangkapinan City Government is to mobilize community participation to handle all problems related to the arrangement and management of public spaces in Pangkalpinan City. This is the work of the Bangkapinan City Government which aims to invite the community to participate in maintaining the dynamics of the regional development of Bangkapinan City through intensive and effective guidance. The notification process carried out by the city government of Bangka Penang itself includes promotional activities to increase public awareness of the protection of various public space facilities that have been provided.

The Pangkalpinang City Government in this case is required to balance its role as a dynamist by inviting the participation of the community to be able to continue to maintain and maintain the sustainability of public spaces for its long-term use. One of the efforts made by the Pangkalpinang City government as a dynamist is to carry out promotional activities for public spaces while at the same time offering tours in Pangkalpinang City. But on the other hand, the lack of awareness from the community towards the conservation efforts of the facilities that have been provided makes the Pangkalpinang City government need to take firm action against these irresponsible parties.

B. Factors Affecting the Process of Organizing and Managing Public Spaces in the City of Pangkalpinang

1. Political Will

The concept of political will originating from Molen-Sopian as the regional head in structuring and managing public spaces in the City of Pangkalpinang, apart from referring to priority issues, also requires support from the community. The determination of several priority issues is Molen-Sopian's first step in carrying out the concept of political will which was formed from the results of the initiative and then developed with various innovations offered in the development of physical public spaces in Pangkalpinang City. The authority possessed by Molen-Sopian as the figure of the regional head for the Pangkalpinang City area is required to always please the public with the presence of public spaces as a manifestation of the concept of political will.

The innovation offered by Molen-Sopian through the concept of political will can be seen from the construction of iconic gardens with various photo spots to attract people's attention. The construction of these iconic parks is one of the strategies used by Molen-Sopian to improve the image of his government in the eyes of the community by presenting the many physical developments that have characterized the previous changes in Pangkalpinang City. Although the process of structuring and managing public spaces in the Pangkalpinang City area through the creation of iconic parks has also reaped pros and cons from several parties, thanks to the strong political will from Molen-Sopian this has brought Pangkalpinang City to be more open to various opportunities that exist.

2. Role of Third Parties

The role of investors as third parties in structuring and managing public spaces in Pangkalpinang City, apart from contributing to the rate of economic growth, on the other hand
also makes the new face of Pangkalpinang City get the attention of the public. But of course the public's attention to the presence of these investors is divided into two, namely the pros and cons. For people who are pro, the presence of investors as third parties in the arrangement and management of public space is considered to provide convenience and impressions of bringing change to Pangkalpinang City with the characteristics of a modern and advanced urban area. Whereas for those who are contra, the presence of investors in the arrangement and management of public space can be a boomerang because they have to accept the presence of these investors as competitors for UMKM (Micro, Small and Medium Enterprises) belonging to the people of Pangkalpinang City.

Based on the "Regional Medium Term Development Plan" (RPJMD), the economic growth target of the Pangcapinan City Government for 2018 is 5.10%, and according to the data obtained it is 5.07%. Compared to 5.07% the previous year, the vision to identify Pongapinan as an environmentally sound investment city has actually experienced a significant decline in 2019, and the aim is to increase economic growth. The existence of investors, originally expected to support the development of the investment environment towards the rate of economic growth, is inversely proportional to the income received.

The role of investors as third parties is considered quite influential for the Pangkalpinang City government, especially in making decisions and establishing policies related to the arrangement and management of public spaces in the form of development of public facilities and infrastructure. As can be seen from the results of the data findings in the table above, the economic growth rate of Pangkalpinang City has decreased quite drastically in 2019 so that it can be said that it is not comparable to the increase in investment value from the presence of investors in the Pangkalpinang City area. The presence of investors who act as third parties in the arrangement and management of public spaces is considered necessary to receive a review by the Pangkalpinang City government.

3. Availability of Budget

The construction of city parks as a manifestation of the provision of public space in urban areas is carried out by the Pangkalpinang City Perkim Service in stages. Starting from 2018, the construction of new city parks and the maintenance of the Taman Merdeka Square have become the focus of the Pangkalpinang City Perkim Service in striving for the success of structuring and managing public spaces as a priority development program in the Molen-Sopian government regime. Although it can be said at the beginning that the Regional Budget (APBD) funds are very minimal, in fact the development of public spaces in the City of Pangkalpinang has increased from year to year.

Based on the data found, the budget value for park development in the Pangkalpinang City area has increased from 2018-2020. This indicates that the lack of funds obtained from the Regional Expenditure Budget (APBD) has been successfully covered by the existence of CSR assistance from certain companies as a result of coordination carried out with the Pangkalpinang City Perkim Agency. But on the other hand, what is an obstacle to its implementation for the Pangkalpinang City Perkim Service is actually the disbursement stages of CSR funds by each company. The Pangkalpinang City Perkim Agency is also known to have to adjust to the existing procedures of each company so that some development activities experience delays than previously scheduled.
C. Structuring and Management of Public Spaces in an Urban Regime

In the urban regime, the process of structuring and managing public spaces by the Pangkalpinang City Government can be seen through two main aspects, namely political policies and resources to analyze the dynamics of the implementation of the Molen-Sopian government as Mayor and Deputy Mayor of Pangkalpinang for the period 2018-2023. An explanation of political and resource policies in the arrangement and management of public space in an urban regime is presented as follows:

1. Political Policy

This political policy setting is based on strategic planning as a planning method for managing change effectively and protectively from a management perspective. This strategic planning arrangement includes the creative abilities of the relevant regional apparatus, namely the Pangkalpinang City Creative Team and the Pangkalpinang City Perkim Service to show responsibility for solving problems in any development carried out. The Pangkalpinang City Government in establishing a political policy related to the arrangement and management of public space through the urban regime is also influenced by non-governmental elements who are also considered to have certain interests.

So that the Pangkalpinang City government in this case must establish a political policy that is balanced with the interests of the investors while at the same time paying attention to the impact on the sustainability of the community's economy. One of the policies decided by the Pangkalpinang City government is to make arrangements for the location determination of the investors to obtain the location for the construction of business buildings that require prior approval by the surrounding community. Therefore the arrangement and management of public space in this urban regime depends on the determination of political policies by the Pangkalpinang City government which is also influenced by the participation of non-governmental elements in the form of investors.

2. Resources

The capacity of the Pangkalpinang City government as the holder of power through the urban regime has become fragmented due to limitations in terms of resources. Therefore, the arrangement and management of public spaces through the urban regime can combine the capacity of the Pangkalpinang City government and several companies that own these CSR funds for empowerment purposes. This is because the success of a city area is judged based on the physical characteristics of development, especially on public facilities and infrastructure used by the community. In the collaborative practice, the Pangkalpinang City Perkim Agency is in charge of building the physical park from the land that has been provided by the Pangkalpinang City government. While the company helps in terms of supporting infrastructure in the form of providing facilities obtained through CSR funds from related companies as a source of resources for the purpose of empowerment.

CONCLUSION

Based on the above discussion, the researcher concludes that the research conducted shows that the availability of public space in the form of Green Open Space (RTH) in Pangkalpinang City has not reached the minimum target required in accordance with the Regional Spatial Plan (RTRW), which is 20% of the city area. In an effort to organize and manage public space in the Pangkalpinang City area, the Pangkalpinang City government plays
several strategic roles including: First, the role of the Pangkalpinang City government as a regulator refers to the determination of priority programs in the Regional Medium-Term Development Plan (RPJMD), one of which is infrastructure development, public and optimization of regional spatial planning. Second, the role of the Pangkalpinang City government as a facilitator is to bridge the interests of several private parties by facilitating the licensing process as an effort to optimize regional development for the Pangkalpinang City area. Third, the role of the Pangkalpinang City government as executor leads to the development stages of physical public spaces which are divided into Green Open Spaces (RTH) and Non-Green Open Spaces (RTNH) by involving several companies to obtain additional support through corporate CSR funds. Fourth, the role of the Pangkalpinang City government as a dynamist, namely the efforts made to increase public awareness of the preservation of the various public space facilities that have been provided, one of which is by carrying out promotional activities for public spaces through social media by influencers from Pangkalpinang City.

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